

**From:** Art Nickel  
**To:** Microsoft ATR  
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**Subject:** my thoughts

microsoft has used every trick it can to ensure that other developer's software either does not run or runs poorly on their less than stellar operating systems along with refusing to make the new software incompatible with older versions of the same programs, such as Word, Excel, and such. this marketing focus has:

- \* injured other developers
- \* injured the public using their systems
- \* restricted the availability of good software solutions
- \* produced bad operating systems due to the focus on excluding other

developers' programs.

This can only be remedied by the separation of the operating system manufacturing from the software development OR by making any operating system that runs more than 30% of the personal computers OPEN ARCHITECTURE.

Thank you  
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